



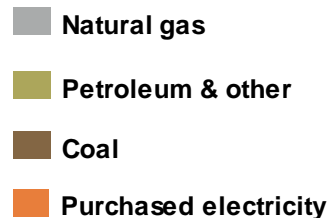
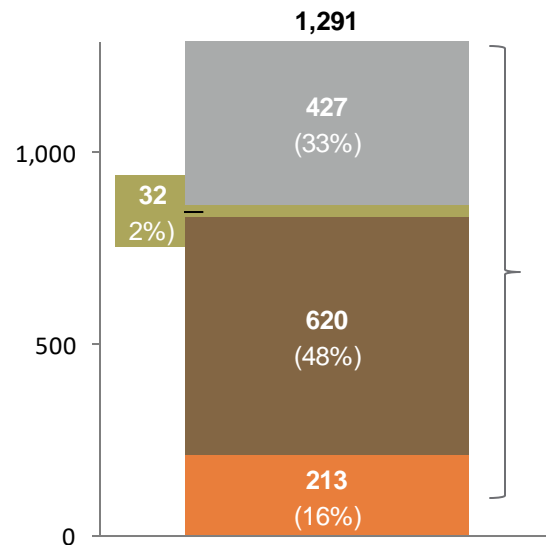
Iron & Steel

Sector Perspectives

Thermal applications are fueled by coal, natural gas and electricity (electric arc furnaces⁴)

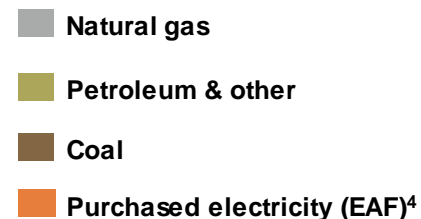
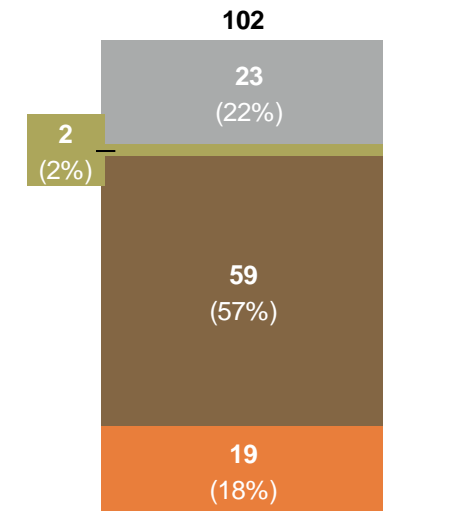
Total energy consumption (2018)¹

Trillion Btu



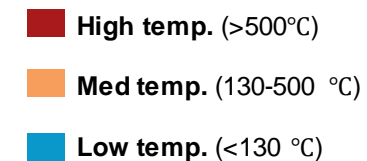
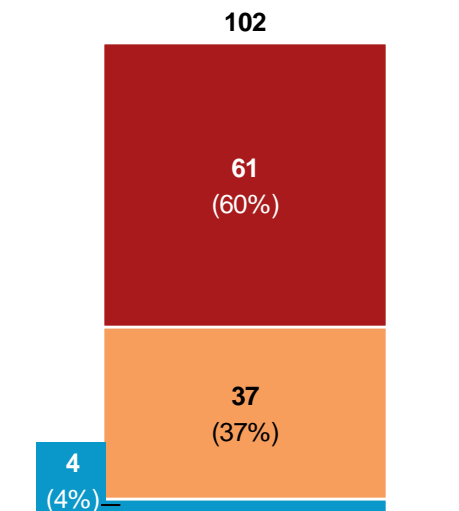
Thermal emissions (2018)²

Million Tonnes of CO₂e



Estimated thermal emissions by process temperature (2018)³

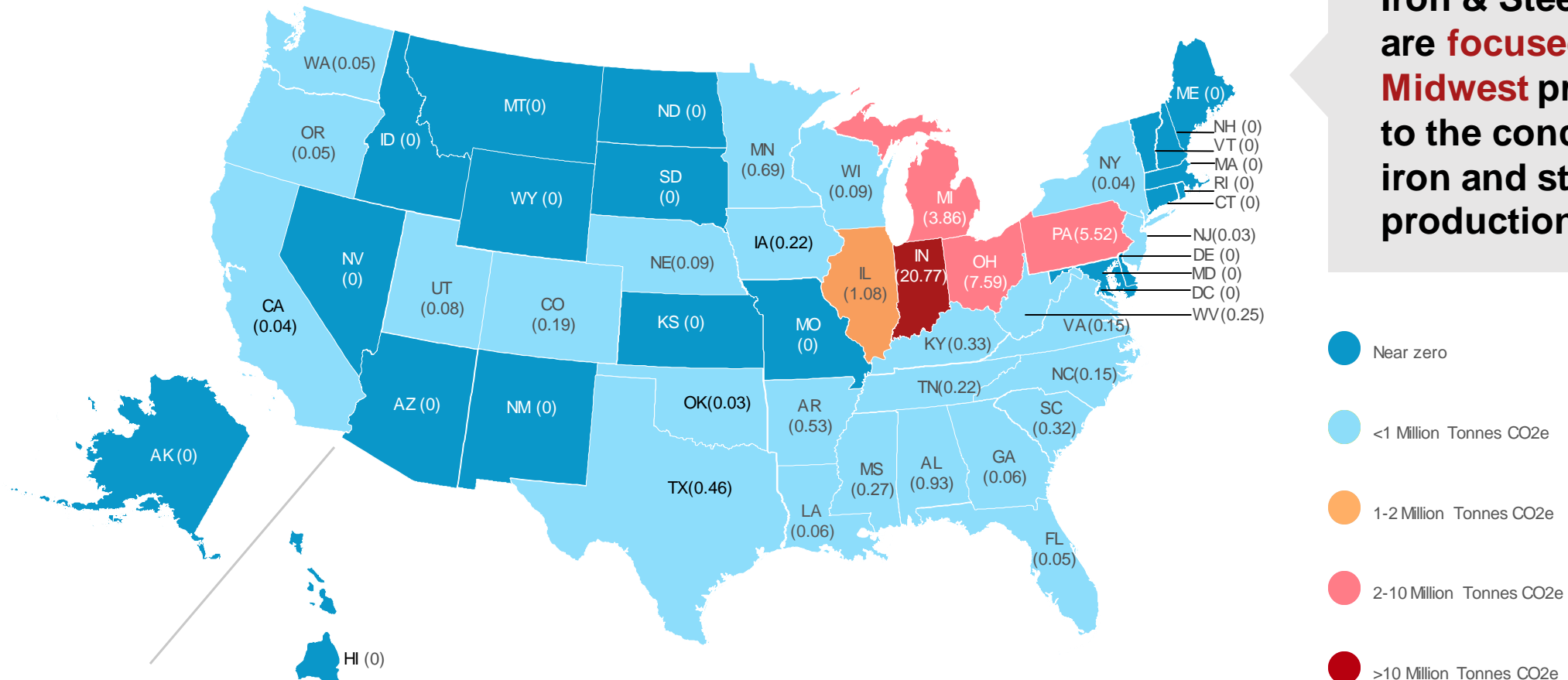
Million Tonnes of CO₂e



1. EIA Annual Energy Outlook 2019 2. Based on AEO 2019 Outlook for 2018 energy consumption by combustible fuel (excludes purchased electricity) and EPA emissions intensity of individual fuels; RNG and green hydrogen are considered net zero, biomass is estimated at 15 kg CO₂e/mmBtu 3. Calculated using the NREL MECS survey data for thermal energy use (2014) 4. More than 2/3rds of Iron & Steel facilities use electric arc furnaces (instead of blast furnaces); for purposes of this analysis ~50% of purchased electricity is estimated to be used for thermal applications (electric arc furnaces) Source: EIA; EPA; NREL; BCG analysis

Thermal emissions are concentrated in the Midwest

Iron & Steel thermal emissions by state (Million Tonnes of CO₂e)¹

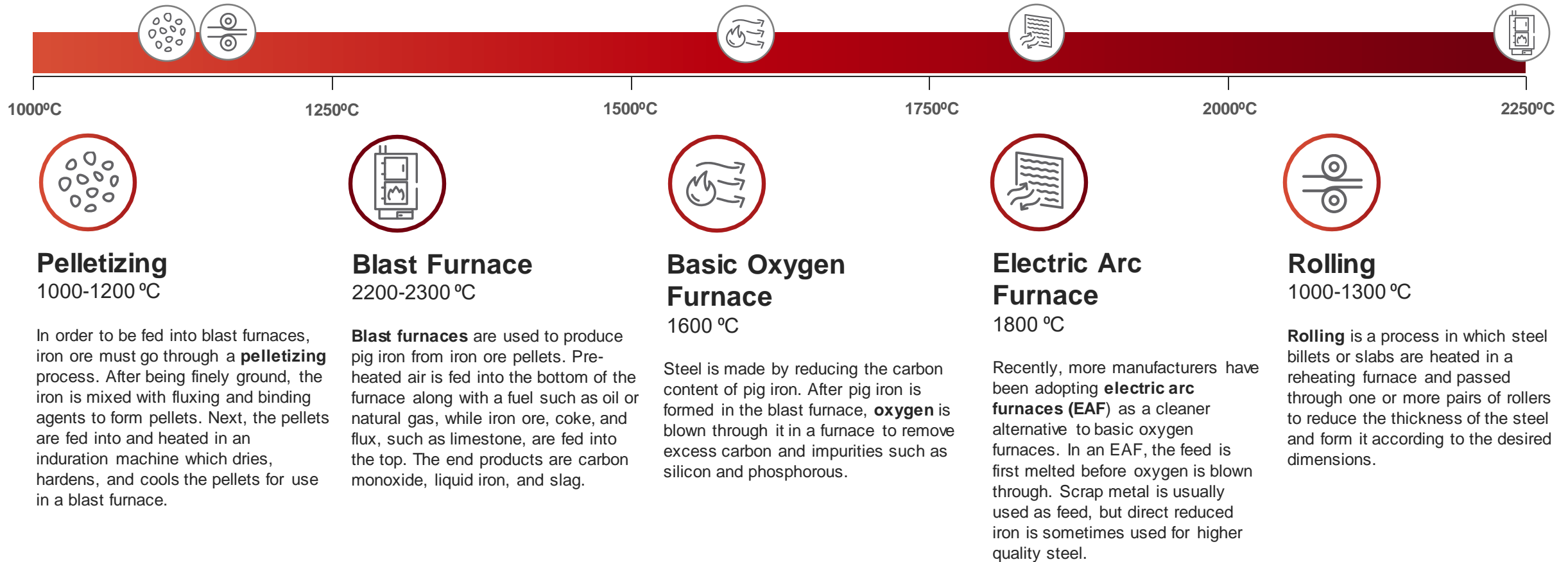


Iron & Steel emissions are **focused in the Midwest** primarily due to the concentration of iron and steel production facilities



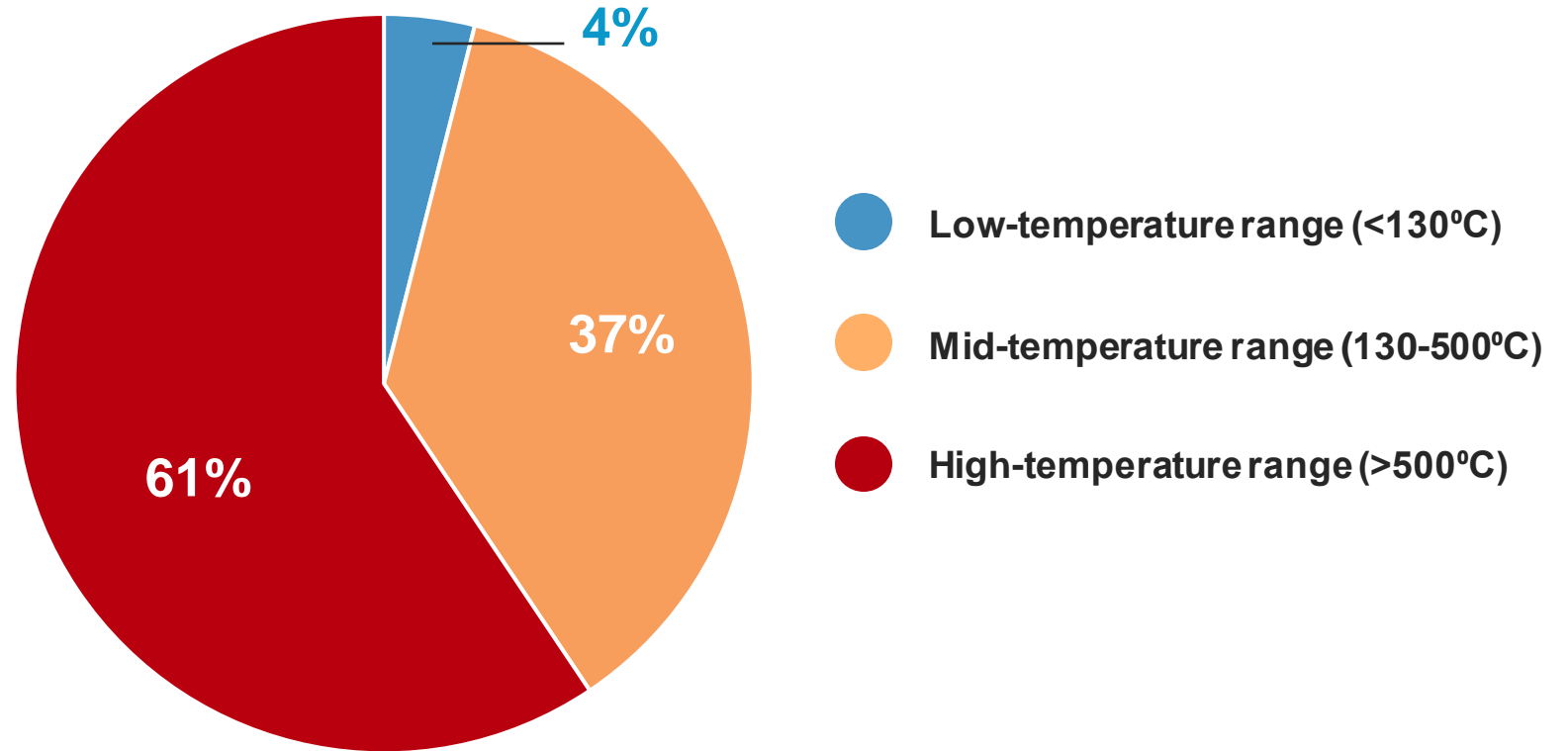
1. EPA GHGRP Inventory FLIGHT Database (2018); captures actual onsite reported emissions for large emitters emitting >25K tonnes of CO₂e/year

Core applications occur at high temperatures



60% of thermal emissions are produced at high temperatures, which is where core applications occur

Thermal energy consumption (TBtu) by heat temperature range (°C)¹



1. Calculated using the NREL MECS survey data for thermal energy use (2014)

There are three types of facilities in the US; the Blast Furnace-Basic Oxygen Furnace plants are the heaviest emitters

BF-BOF

(Blast furnace – Basic oxygen furnace)

~10 facilities¹

The conventional method of producing steel involves the use of blast furnaces and basic oxygen furnaces

This process uses coal, is highly carbon intensive, and accounts for the vast majority of thermal emissions in the steel industry

~77% of thermal emissions¹

Scrap-EAF

(scrap metal with electric arc furnace)

~100 facilities

EAFs produce steel by heating metal feedstock to temperatures up to 1800°C

EAFs are electrified, less energy intensive, can rapidly start and stop, and produce significantly fewer thermal emissions vs. BF-BOFs

Most US steel facilities use EAFs with scrap metal as feedstock; this produces lower grade steel than the BF-BOFs process

~23% of thermal emissions

DRI-EAF

(direct reduced iron with electric arc furnace)

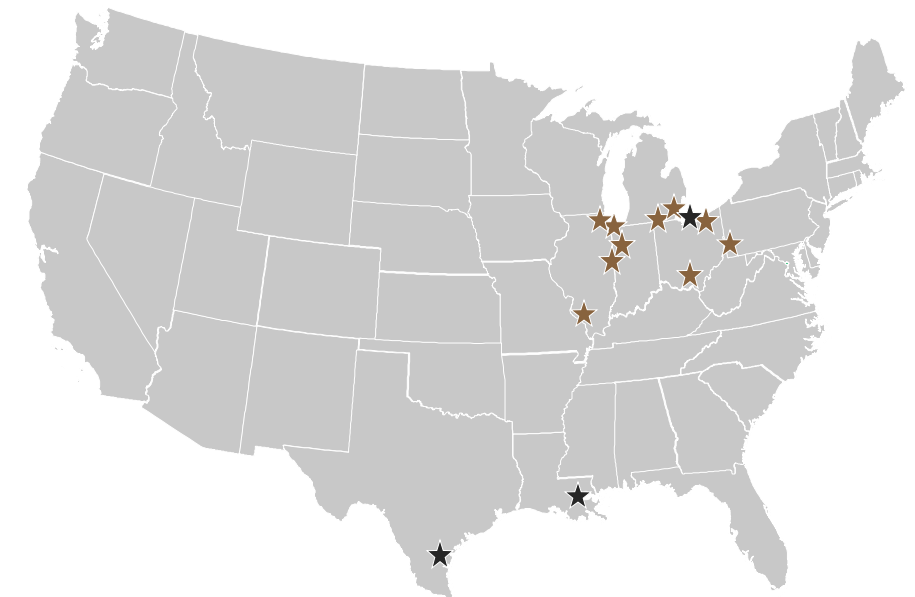
3 facilities

To produce higher quality steel, DRI (direct reduced iron) can be fed into EAFs along with scrap metal

DRI is largely produced using natural gas for combustion and as a feedstock; however, green hydrogen is a viable substitute for heat and as feedstock in next 10-20 years

Clean hydrogen and DRI production scaling is needed to decarbonize BF-BOFs

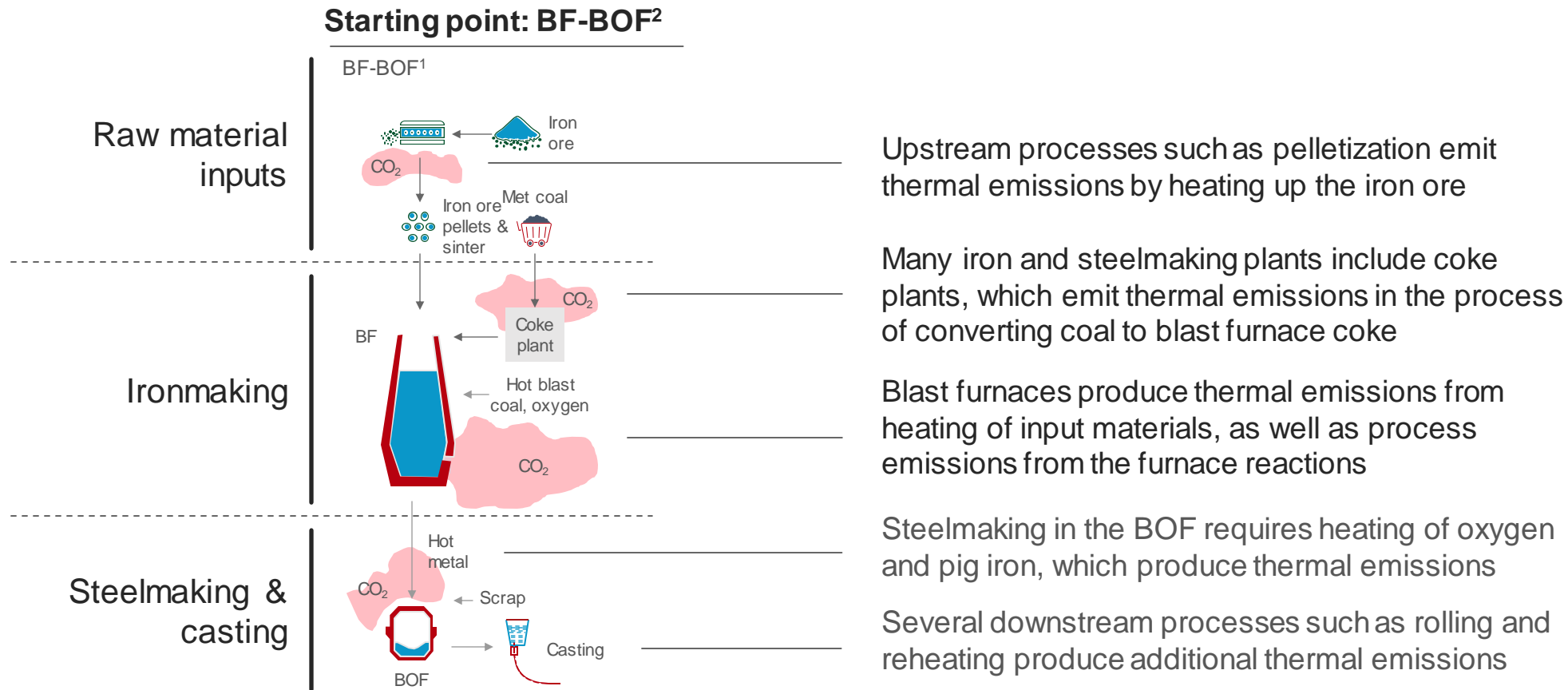
US BF-BOF & DRI-EAF locations




★ US BF-BOF with coal ★ US DRI-EAF with natural gas

1. There were 10 active plants running BF-BOFs in the US in 2018, representing 34 million tonnes of CO₂e and 77% of sector thermal emissions; this represents 8% of the total US industrial thermal emissions across all sectors included in this analysis; in 2020, one BF-BOF plant shut down its BF-BOFs and there are now approximately 9 plants operating BF-BOFs in the US. Source: EPA GHGRP 2018; BCG analysis

~9 US steel plants running BF-BOFs represent ~7-8% of total US industrial thermal emissions¹



1. There were 10 active plants running BF-BOFs the US in 2018, representing 34 million MT of CO₂e and 77% of sector thermal emissions; this represents 8% of the total US industrial thermal emissions across all sectors included in this analysis; in 2020, one of the plants shut down its BF-BOFs and there are approximately 9 plants remaining operating BF-BOFs in the US 2. Blast Furnace-Basic Oxygen Furnace
Source: EPA GHGRP 2018; BCG analysis

 Area represents amount of CO₂ emissions

Primary decarbonizing approaches divide in two main pathways

BF-BOF plants
(~77% of
emissions)

EAF plants
(~23% of
emissions)



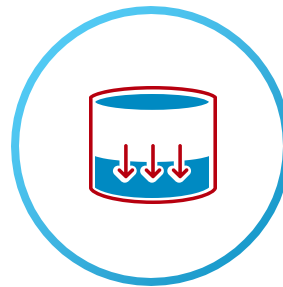
Switch to DRI-EAF with H₂

Switch to Direct Reduced Iron with an Electric Arc Furnace; use **hydrogen** as primary vector instead of fossil fuels

Natural gas can be used to produce DRI as intermediate step before switching to **green hydrogen** to fully decarbonize

Represents a
process change

OR



Deploy CCS

Deploy **CCS in current BF-BOF plants to capture thermal and process-related CO₂** in the remaining US BF-BOF plants

CCS is likely to be deployed earlier on due to insufficient DRI supply in the US to make high quality steel; US development of clean hydrogen is needed to sustainably produce DRI

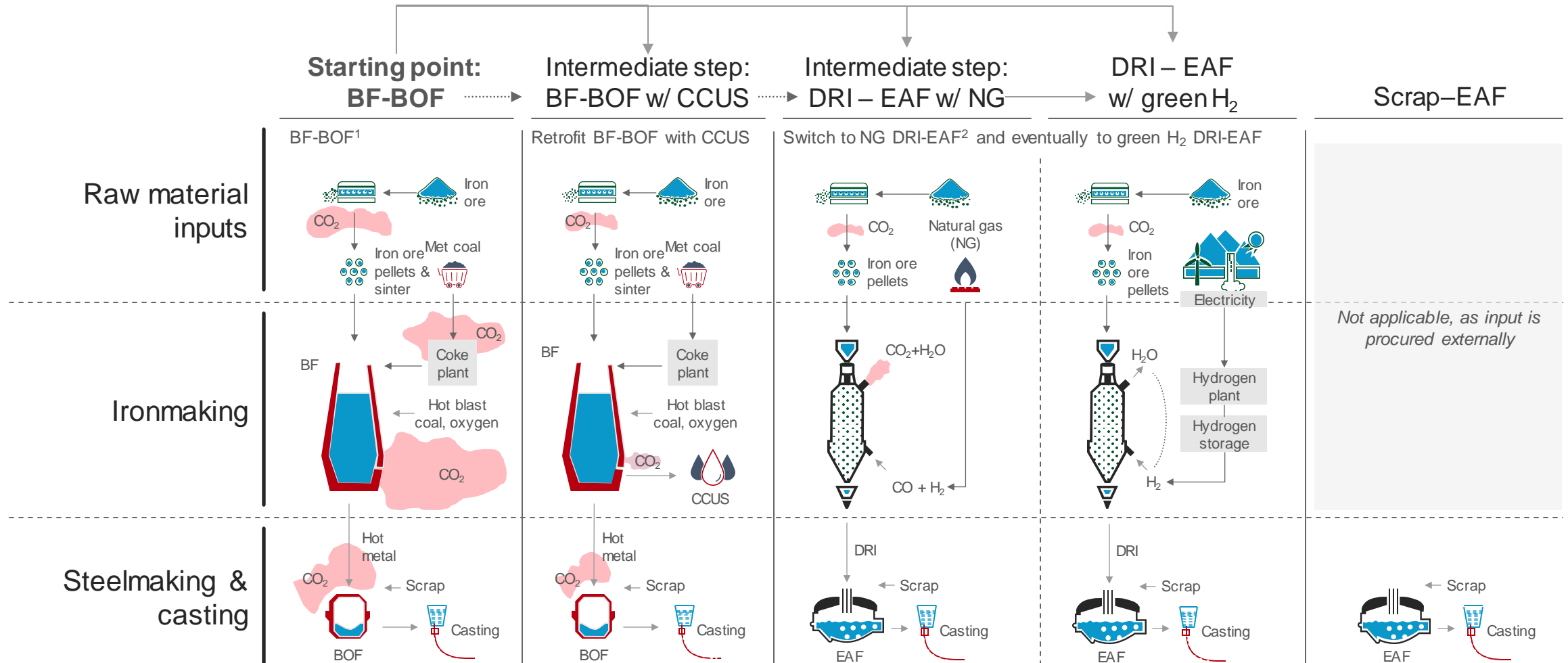


Eliminate fossil fuel combustion

Displace fossil fuel combustion in upstream and downstream processes (e.g. pelletizing, rolling, casting, etc.) with low carbon fuels and electrification

For any DRI-EAF using natural gas combustion, switch to green hydrogen to fully decarbonize

Evolution from BF-BOF to DRI-EAF with green hydrogen



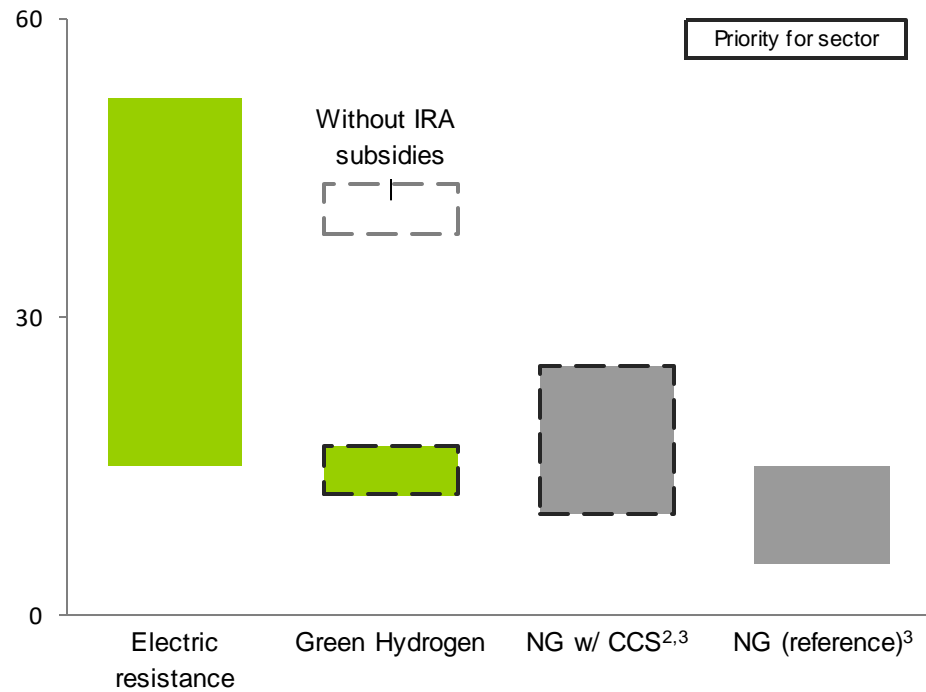
1. Blast Furnace-Basic Oxygen Furnace 2. Direct Reduced Iron-Electric Arc Furnace
Source: BCG analysis

Area represents amount of CO₂ emissions

NG w/ CCS & green H2 are most economic alternatives to NG combustion as the sector transitions away from coal to DRI-EAF w/ green H2

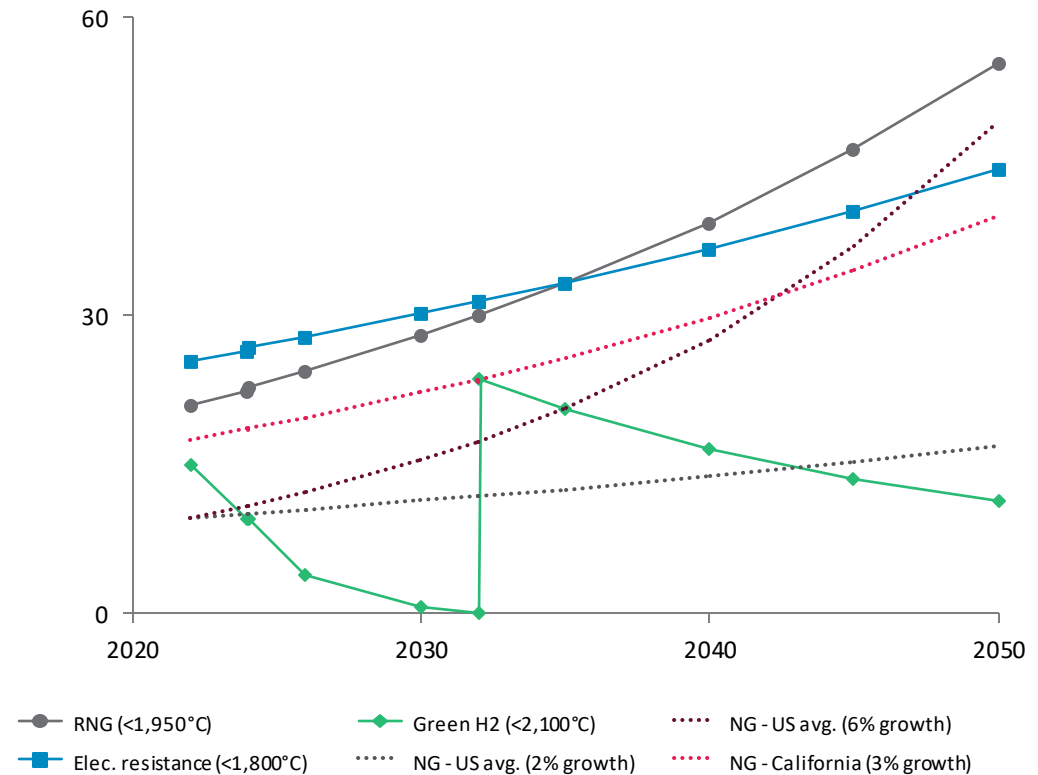
2022 LCOH for relevant technologies¹

(\$/MMBtu)



Projected LCOH for relevant technologies¹

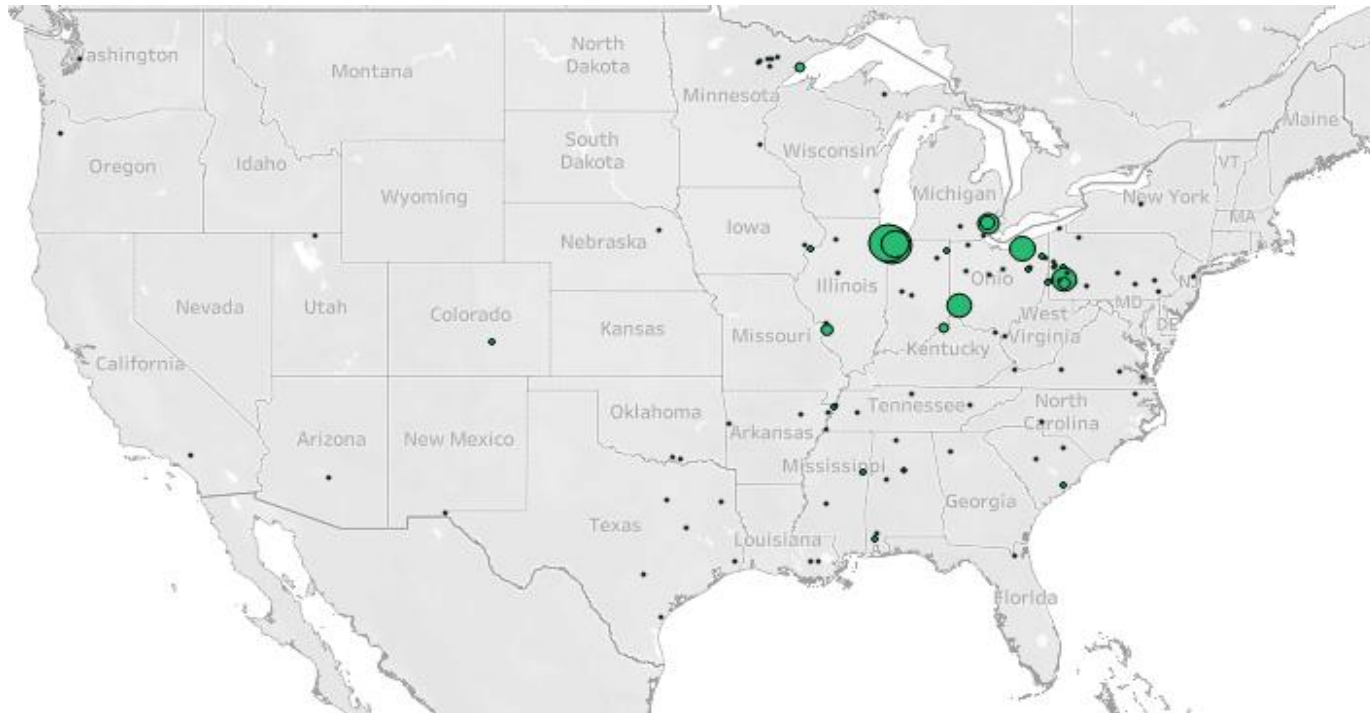
Average US LCOH (\$/MMBtu)



1. LCOH compares project lifetime costs against lifetime energy produced; costs include capital expense of equipment, fuel costs, and maintenance expense assumptions over the usable life of the energy asset. Electricity and natural gas pricing is based on national weighted average wholesale industrial end user electricity and natural gas prices for the past 1 year as of June 2022 industrial electricity modeled to grow at 2% per year. Electric heat pumps, electric resistive, and natural gas heating efficiencies modeled at 300%, 99%, 75%, respectively. Includes Inflation Reduction Act incentives 2. Combined with natural gas combustion; includes \$85/tonne 45Q tax credits from IRA 3. Uses weighted average US natural gas price for the past twelve months as of June 2022 (excludes Hawaii); assumes 75% combustion efficiency Source: EIA; EPA; Inflation Reduction Act; BCG analysis

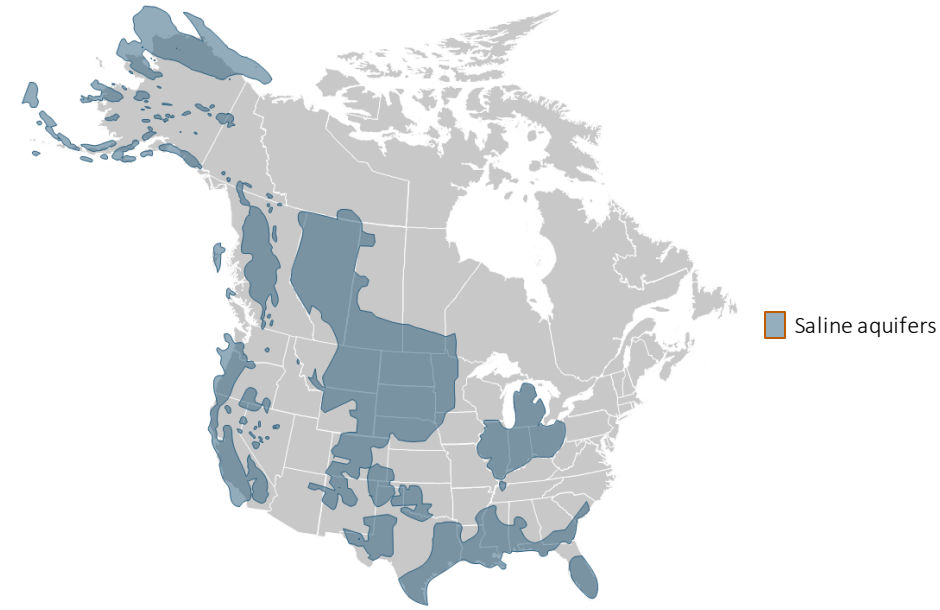
Hydrogen and CCS are projected to be available in heavy-emissions areas

US Iron & Steel sector thermal emissions by zip code¹



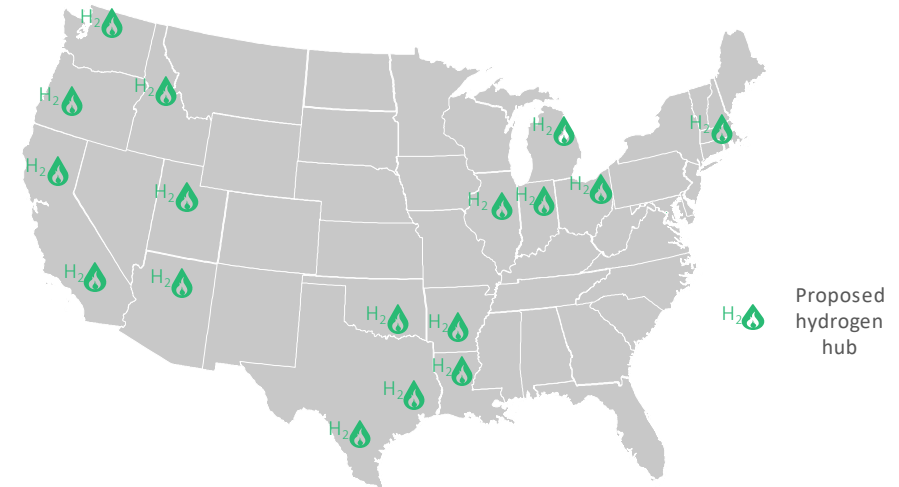
- 1.0 Million Tonnes CO₂e
- 2.0 Million Tonnes CO₂e
- 4.0 Million Tonnes CO₂e
- 6.0 Million Tonnes CO₂e

CCS sequestration geographies²



Saline aquifers

Proposed hydrogen hubs³



Proposed hydrogen hub

1. EPA GHGRP Inventory FLIGHT Database (2018); captures actual onsite reported emissions for large emitters emitting >25K tonnes of CO₂e per year 2. USGS, NETL NATCAB 3. CSIS (2022)

Decarbonization pathways



Coal

Displaced by renewable fuels



Natural Gas

Displaced by renewable fuels



Electric Arc Furnaces

Convert blast furnace / basic oxygen furnaces to direct reduction iron / electric arc furnace where possible



RNG

Increase use as blend in NG supply until supply constraints are met and costs are prohibitive



CCS & Other Carbon Capture

Implement to capture combustion emissions from fossil fuel combustion

2022

2050

Considerations

Iron and steel making value chain (i.e., simultaneous deployment of DRI with EAF), grid or PPA supports emissions savings

Adequate supply of fuel

Concentration of CO₂ in flue gas, government subsidies

Target First Movers

End-of-life or greenfield steel mills, ability to procure inexpensive electricity

Regions with grid RNG blending (Midwest, Southeast)

Regions with iron & steel clusters and adequate geology for storage

The majority of current US steel production is from EAF, but several BF/BOF iron and steelmaking facilities contribute disproportionately to total sector emissions. To reduce thermal emissions, **iron and steel makers should phase out BF/BOF to DRI/EAF or deploy CCS.**

Thermal decarbonization pathways

Primary decarbonizing pathway is **transitioning away from blast furnaces (BF) and basic oxygen furnaces (BOF)**, which use coal, to electrified processes – producing direct reduced iron (DRI) with electricity & clean hydrogen (replaces BF) and using an **electric arc furnace (EAF; replaced BOF)**. This process largely eliminates use of coal. DRI-EAF with green hydrogen is less energy intensive than BF-BOF and total thermal energy consumption is expected to decline as sector transitions

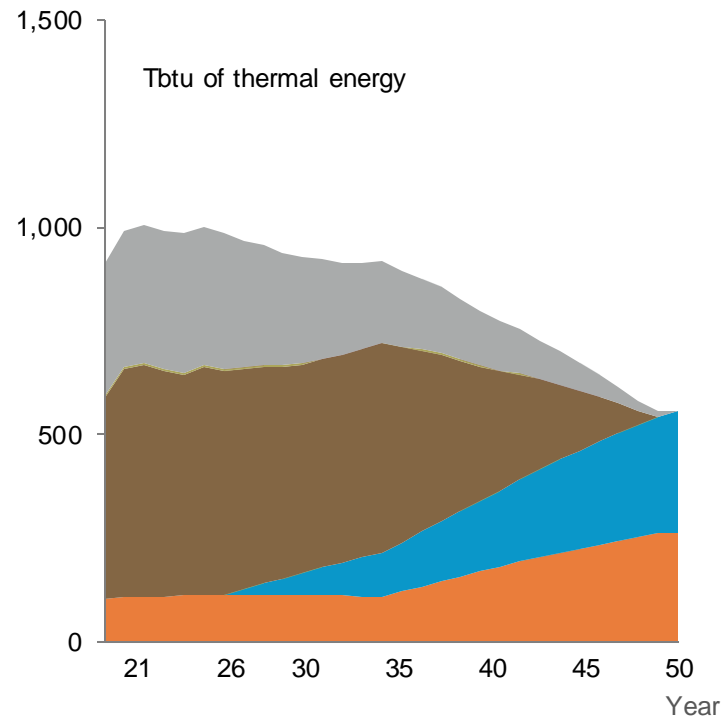
More than 2/3 of US steel facilities today use EAFs, and only ~10 facilities remain operating ~14 total blast furnaces - these facilities generated 77% of total thermal emissions for the sector in 2018

Data suggests current stock of BF-BOFs will require upgrades from 2023-2036 period, however, due to various sector specific factors including insufficient DRI supply to produce high quality steel, the remaining BF-BOFs are not expected to convert to DRI-EAF w/ green hydrogen in the short and medium term. The decarbonization pathway model delays converting BF-BOFs to 2036 and converts all ~14 BF-BOFs by 2050.

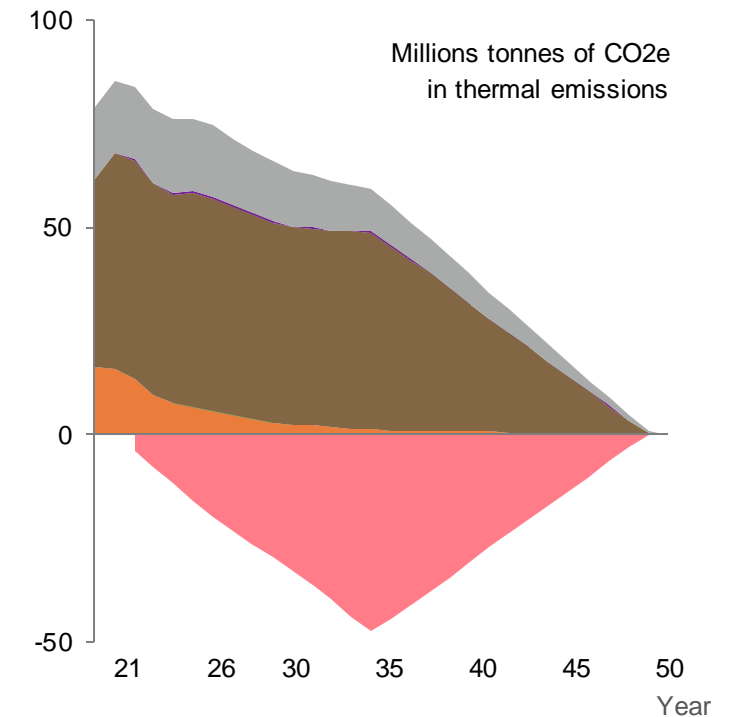
In the interim period, the sector should deploy CCS to capture emissions while the transition to DRI-EAF w/ green hydrogen occurs, upon which CCS can be phased out

This sector also combusts natural gas for heat in upstream and downstream heat applications (e.g. hot rolling); **use of fossil combustion can be displaced through 2050 with green hydrogen**

Thermal energy consumption¹



Thermal emissions²



Natural gas
 Biofuels & coproducts
 Petroleum & other liquids
 Coal
 Clean Hydrogen
 CCS
 Electrification (EAF)

1. Total thermal energy consumption based on EIA 2022 Outlook; forecasted energy mix per BCG analysis 2. Thermal emissions calculated based on emissions intensity of individual fuels; RNG and clean hydrogen assumed to be net zero fuels, biomass assumed to have an emissions intensity of 15 kg CO₂e per mmBtu, electricity modeled based on US electric grid emissions intensity 80% and 100% renewables by 2030 and 2050 Source: EIA outlook; EIA emissions intensity; BCG analysis

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